

* X H V W 6 S H R D U N G H D Q (G Z D U G V & F % Q Q : H L Q E K I G O D U G T V H Q W V R P D A Q

& D Q G D F H V H Q W D F R S \ R I W K H D J H H Q H G D L Q J R W K
& D Q G D F H O L O O H U U D H W L R I Q M G D Q C H G W W M S & H P W P R U W W
R X U O D V W P H H W L Q J 7 K H Q H [W P H H W L Q J Z L O C

& D Q G D F H W K H Q U H Y L H Z H G W K H L G H D P E V H X E V P L U
\$ Z D U H Q H V V 6 X U Y K H V K I H W X H Q W W R Z X W F Y H W B X S D W R P R
D Q G S U H Y H Q W Z R U N L Q M X U L H V

& D Q G D F H W K H Q V K D U H G W K H L G H D V I R U D 6 D I

& D Q G D F H L V Z R U N L Q J R Q S X W W L Q V K D K I H Q / D I K H D
O R R N O L N H 7 Z R Z R R I X W G H Q R C V R I J L D M Q V R Q X V O I G H X W W L W
V D I H W \ S R V W L Q J V W K D W J R R X W
2 W K H U L G H D V I R U V 6 D I H U W H \$ K D U H Q H Z L W K W K H F

& D Q G D F H L V Z R U N L Q J Z L W K % & 7 \$ / V K R F R K U H F D R V K
< R X 7 X E H R U 6 D I H 6 F K R R O V
& D Q G D F H V K D U H G D Q H [D P S O H R I D F Q B V V D Z D R O U G
I R U K L V V W D I I
\$ Q R W K H U L G H D I R @ D S M Y Y O K Q W V I N D L V G D V O K H H R Q W S D X I] Z
K D] D U G V W K H U H D U H L Q W K H L P D J H W Q R D S V I S H H U P F

& D Q G D F H U H Y L H Z H G W Q F H H Q W L Y H D S I H R D G D I R X U H
G X U L Q J W K H \ H D U

2 X U I L Q D O F R Q W L H O V W E R H I D W I G H U D I D I Q H Z R R U U R D Q F H I D G
G H S D U W P H Q W V

7 K H / R V V 3 U H Y H Q W L W Q H \$ F I W Q L D Y Q V P I R Q W H K B B I I R / V K H
7 U D Q V S R U W D W L R Q L V W K H 6 D I H (P S J O H F R H J H Q B J H P
(G Z D U G T V 5 L V N D U U H L J H M R Y R C V W Q K J R W R H D M B D W I G R / Q
% X V ' U L Y H U D Z D U G

) DFLOLWLHV 0DQDFRQMQLXZLQDQDKIDKWWWVHJDIXQPLPQHJUWDKQGR&U
ZLOOGRD VDIHW\GTXDZLQJWKIBQDQZGRQRQHUV

5HVXOWV RI WKH 6DIHW\ LQFHQWLWLYH SURJUDP

5 H Z D U G V U H F R J Q L Y H D V H D E Q H C D S Y U D R L U W H D Q Q V X Q R D F F L G H Q W
3 U R G X F H V D Q G H [W H D E H I U R U W R E D Y R W L Q I I X Q V D I H D F W V
5 H V X O W V L Q K L J K H U P R U D O H D Q G F U H D W H V D W H D P H I

- RUGDQ (GZDUGV SUHVHQWHG WKH :RUNHU\ V & RPS FODLPV
- RUGDQ ZHQW RYHU WKH &ODLPV E\ \MISDRJXWPKH QDWLEKJLQQLC
&ODLPV E\ GHSDUWPHQW E\ \HDU 7KDOH WR \$HRSCKHD\ QG EJ
WKHP WR EH VDIH 6FKRRO \HDU W KKHD G HSKDHU \WR\ \QWFQD
KLJKHVW QXPEHU RH VFQD\ LQDVO ZFHQD\ LQDVO I)HRDUWVKL\ VW FG H SD U W
VLJQLILFDQWO\ \LQDVO K6H UFYQD\ LQDVO X R\ \QG QD\ QV\ CHIS\ Q U\ W&P H Q W
GRZQ 7UDQVSRUWDX\ LVRQOL\ CHIS\ DU WDFNLQHW\ \QD\ QF\ W\ QD\ QW\ E H U D
7KH &RPPLWWHH OBR\ W\ H\ S\ H DDW\ L\ Q\ Q\ M\ K\ R\ R\ OKD\ G\ WK
FODLPV ZLWK VLQFH

+ LJK VFKRRO QXP EHW WOFHK DQJHK XDS VDKSUG FRHQW DO QRQ PQV F
3HUFHQWDJH RI FGFDGPHQNEIVQVGMXXFGE SD D WOVLSD BQ DWVHGG HQMWXU
1RW DOO LQ RXU 6SHFLDO (G GHSDUWPHQW

& D Q G D F H U H S R U W H G W K D W I R U H Y O H D U P & R O O N D O H D S M H Q W B Q H
I U R P H G X F D W L R Q D O X S Q J H R V F H W K V H D I G L G M H I G Q H I [S X I Q W W A L I V R X I W K H V W L
K H O S L Q J W K H L Q M X G H F G D D R F U D N U H H U D Z Q B W H R Q F V M W L D H W M D K F H K H U K
L P S D F W R Q V W X G H Q W V

4 X H V W L R Q V I R U G L R V Q F X V Z / H L R N D Q R D Q K X D Q L M V E H V K S R U H Y H Q W H G J R L C
L Q / R R N L Q J G D M V D K H D F O X C M U B P Q G Z W W B F P N R E W K S U H Y D O H C
H T X D O H G S H U F H U Q L W F V R I Z L Q M X D W E K V H K O X I Z D M Q V 5 A H U F X R F P N P H Q G D W L I
V W U D W H J L H V W R \ F Z R L P O X Q H F D W H G V L D Q M H W K H F R P L Q J \ H D
2 X U \$ X J X V W 6 D I H W \ 7 U D L Q L Q J I R H W \ V Q Q S Q W U \ S D D Q G Q J D O R O U Z W
\ H D U : D Q W W R D G G U H V V D W W K H Y H U \ E H J L Q Q L Q J

: LQFKHOO 0F.LQQH\ ZLNWIK [\$GZDQ QGIPV V5KZHK HLQ SVRKULQDJQ FKHD B SHC
UHSRUW LW 5HISRQ WUDVSIS SIU\ LVXWU QWRFWIKB QWLHNG F DQGS K D VL]
LPSRUWDQFH RI GRFXPHQWDWL RQ RTKDHU GKZLGFK HLVQVFLRRUGS ZD
QXPHURXV WRSQL DVORHIDWQI HDWQG LSOD\ DWPRVSKHUH
/RRNLQJ WR IDOO EZHDZGLGOOH VVLDQWKMREHU ELDQW ZKOLHF KRIZLOO VSP
DZDUHQHV V ZRUNSODFH HUJRQRPIE\ VQJBQG HQG ZLWK D JD
3&\$7 SURJUDP RU V\ VV\ VRHZG) QH\ WL Q ID Q Q RRQVWUDXLFOULRRDG V
5HYHDO ZDV D TXVWVWHLRVQL BQ CR YHQUXDHZWG R QVD Q HI\ DRW HTG WR
7KLV IDOO ZH ZLOO DGGUHVV % LJ G\UXV H\IPD QOQH JRSVDE\ BHW HZ KMLP
QDUURZ ODQHV
2WKHU SURJUDPV RVISIULHNG LEN WCKZHD BGRQHD PD Q G % R R W S U

7 K H V F K H G X O H W K M D R W I R G O Z D R U Z G I R P U O R Q M B K Q L R Q J - X O \ W K X J R V W 6
D Q G 2 F W R E H U I R U W K H I L U V W V H V V D L U R Q R W K R P E M H U F R' Q G H M P H E
O D U F K \$ S U L O D Q U G G O V D H V R I L U R Q K F K O M L O M D D Y H Q H) [H E R U Q W K W R
D F F R P P R G D W H D V H F R Q G R U W K L U G V H V V L R Q R I W U D L Q L Q J
: L Q F K H O O W K D Q N H G % , 6 ' I R U W K H L U V X S S R U W
& D Q G D F H W K D Q N H G K H M L K U H F R H P P E L H M P H Q R M W R V D I H W \ L Q %
O H H W L Q J D G M R X U Q H G D W S P